

## The Global Fund for Community Foundations

### An Overview 2006-2007



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*“In all communities, strong community philanthropy organizations can play a democratizing role, by empowering people and promoting participation, and shifting the distribution of power to the heart of the community.”*

*Jenny Hodgson, Director*

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The Fund currently operates as a “virtual” organization, with its small staff based in different regions of the world. The Fund’s administration is based at the European Foundation Centre in Brussels, Belgium;

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The Global Fund for Community Foundations is a programme of Worldwide Initiatives for Grantmaker Support (WINGS), which is based in Manila, Philippines. The European Foundation Centre is legally and fiscally responsible for the Fund.

The WINGS Coordinating Committee oversees the overall governance and strategic direction of the Fund. The Fund's Management Committee is responsible for guiding the Fund's programmes and operations.

**The Management Committee members are:**

- ◆ Monica Patten *Chair*, Chair, **WINGS Coordinating Committee** and President and CEO, **Community Foundations of Canada**
- ◆ Akwasi Aidoo, Executive Director, **TrustAfrica**
- ◆ Jaime Bolaños, Executive Director, **Oaxaca Community Foundation**
- ◆ Linetta Gilbert, Program Officer, **The Ford Foundation**
- ◆ Keith McLean, Senior Social Development Economist, **World Bank**
- ◆ Donnell S. Mersereau, Chair, **WINGS-CF Advisory Committee & Director, Community Foundations, Council of Michigan Foundations**
- ◆ Daniel Owen, Coordinator, Community-Driven Development, Social Development Department, **World Bank**
- ◆ Gerry Salole, Chief Executive Officer, **European Foundation Centre**
- ◆ Rory Tolentino, Executive Director, **Asia Pacific Philanthropy Consortium**

**The Fund has received support from the following foundations and donor agencies:**

- ◆ The Charles Stewart Mott Foundation
- ◆ The Ford Foundation
- ◆ The W.K. Kellogg Foundation
- ◆ The World Bank
- ◆ United States Agency for International Development (USAID)
- ◆ Community Foundation Silicon Valley (United States)
- ◆ The Arizona Community Foundation (United States)
- ◆ The Healthy City Foundation of Banska Bystrica (Slovakia)
- ◆ New Hampshire Charitable Foundation (United States)
- ◆ The Minneapolis Foundation (United States)
- ◆ Community Foundation for Southeastern Michigan (United States)
- ◆ Community Foundation of Ottawa (Canada)
- ◆ Business Objects (Canada)



## **Introduction**

The WINGS Global Fund for Community Foundations is an emerging institution whose aim is to support, strengthen and promote institutional forms of local philanthropy around the world – with a particular focus on community foundations in transitioning and developing countries. There are multiple stories one could tell about the Fund. How diverse constituents came together across the globe to support local philanthropy through community foundations is an example. This document presents a community foundation grantee story from each of the six regions where the Fund makes grants. Stories about two supporting organizations are also presented. Each profile highlights ways that Fund grants are strengthening community foundation organizational capacities to increase their effectiveness locally. A list of grants awarded in 2006 and 2007 follows the stories.

These stories are one piece of a broader evaluation effort of the Fund's first phase being conducted by Formative Evaluation Research Associates (FERA), an independent evaluation group. The key purposes of the evaluation are to: 1) provide useful feedback to the Fund as it develops its grantmaking strategies and organizational structure; and 2) document the Fund's initial outcomes; and 3) capture and share what is being learned from the Fund's work. Methods being used include: 1) a survey of grantees; 2) interviews with key constituents including funders; local community foundation staff; international consultants; and individuals representing other community foundation capacity-building efforts; 3) a survey of the Fund's Management and Grants Committees; 4) an analysis of applicants' applications; and 5) review of background documents. An evaluation report and executive summary are forthcoming.

## **Background**

The Fund emerged as joint initiative of the World Bank, Ford Foundation and C.S. Mott Foundation. Designed as a vehicle for broadening community foundation development globally, the Fund has also received funding from USAID, the W.K. Kellogg Foundation and a group of established community foundations in North American and Eastern Europe. A project of WINGS and hosted by the European Foundation Centre the Fund is currently mid-way into a three-year pilot phase which runs from January 2006 to December 2008. The plan is to transition the Fund into an independent, sustainable entity through a managed and consultative incubation process.

## **Fund's Value**

“Particularly in regions of the world where the concept of community foundations is still incipient, the existence of a fund gives legitimacy to new community foundations.” (a Fund grantee)

“The availability of external support is essential not only for increasing the amounts that we raise locally but also (and more importantly) to legitimize new concepts, such as endowment.” (a Fund grantee)

Why a fund for community foundations? What is its added value? These are questions FERA asked local community foundations, international funders with an interest in community foundation development, and other key individuals in the community foundation field. Here is a brief summary of what they said:

The Fund is the only organization supporting community foundation development across developing countries in the global south as well as countries with transitioning economies in Eastern Europe and Russia. Community foundations in these parts of the world operate in contexts that are very different from the USA, Canada and Europe and vary in their structures and activities. The Fund provides a rich opportunity for learning and networking as well as strengthening local philanthropic institutions.

All but one Fund grantee responding to a recent evaluation survey thought that having a Fund to support community foundations was **“very valuable.”** They went on to explain that the Fund can provide community foundations with: 1) legitimacy and credibility with local and international donors; 2) encouragement and help to succeed with local asset building; 3) expertise and knowledge; 4) networking and learning opportunities; 5) support at different organizational development stages; and 6) the right types of support because they understand community foundations’ particular needs.

## **Grantmaking**

“It is a very useful initiative that should ultimately impact positively on community foundations from diverse areas of the world to learn/share their experiences, as well as strengthen their organizational capacities.” (a Fund grantee)

The Fund has awarded 39 grants totaling \$700,000 to 33 community foundations and support organizations across 19 countries in its six target regions. Grants have ranged in size from \$5,000 to US\$50,000 and have supported the development of learning tools, peer exchanges, organizational development, and asset building. The most common grant amount was \$15,000 to support organizational development activities. The Fund’s first three rounds of grantmaking were directed at formally established community foundations. As a result, a disproportionate number of applications received and grants made were from Eastern Europe and Russia where the community foundation field is more mature (see Table 1). The Fund also supported individuals from 22 community foundations to attend either the Council on Foundations Annual Community Foundation Conference, San Francisco USA or the Community Foundation Network Conference, Liverpool UK.

**Table 1**  
**Grants Awarded by Region in Rounds I, II and III (2006-2007)**

<b>Region</b>	<b>Percent and Number of organizations supported</b>	<b>Amount granted (USD)</b>
Sub-Saharan Africa	18% (n= 6)	\$62,345
Middle East and North Africa	3% (n=1)	\$20,000
South Asia	5% (n=2)	\$30,000
East Asia and the Pacific	3% (n=1)	\$15,000
Latin American and the Caribbean (9 grants to 6 organizations)	18% (n=6)	\$182,500
Europe and Central Asia (20 grants to 18 organizations)	53% (n=18)	\$443,450
<b>Total Organization Grants</b>	<b>100% N=34</b>	<b>\$753,295</b>
Grants for attending conferences	N=21	\$49,705
<b>Total Grants Awarded</b>		<b>\$803,000</b>

Future grantmaking strategies will be more regionally focused and more responsive to the local philanthropic context, and will draw on the learning derived from the first three rounds. The intent of the Fund is to support the development of institutional forms of local philanthropy that promote a culture of giving, and that support community-based initiatives with their grantmaking.

Stories of six community foundations follow and illustrate the ways community foundations are using Fund grants to strengthen their organizations.

### **West Coast Community Foundation**

The West Coast Community Foundation (WCCF) grew out of a local initiative in South Africa’s Western Cape Province in 2001. Diverse sectors of the community came together to address the funding challenges faced by grassroots initiatives: since the province is often seen as a rich enclave of South Africa, community-based efforts to address poverty and social problems, especially in rural areas, have difficulty accessing resources. Most of the NGOs in this region are in Cape Town, but over 360 community-based organizations are active in the West Coast. The WCCF’s mission is to support their efforts through local resource mobilization and training to strengthen NGO institutional capacity.

In 2007, WCCF received a US\$15,000 grant from the Global Fund to strengthen the board’s capacity to engage in local fundraising on behalf of the foundation. A consultant is helping the WCCF develop an overall resource mobilization strategy that will include marketing strategies, board training and other measures to strengthen the WCCF’s governance structure. Global Fund support is helping the foundation address the very challenge it aims to help its own grantees with: raising local funds for local social change. By engaging diverse donors from the West Coast, the WCCF will create a strong basis for its grantmaking program and for the hands-on training that is such an important complement to the funds it disburses. Subsequently the Foundation received a US\$10,000 grant to support their attendance at a conference in the UK and to visit two UK community foundations working on diversity issues.

## **The Dalia Association**

The Dalia Association, the first Palestinian community foundation, was legally registered in 2007 after two years of community discussions about how to reduce dependence on international aid and build broader participation in community-driven civil society initiatives among Palestinians in the occupied Palestinian territory and Israel.

The Dalia Association faces myriad challenges as a result of the economic and political context. Israeli regulations governing movement around the territories and ongoing violence mean that even bringing together the full board for a meeting is impossible. Local fundraising is also difficult in the context of severe economic crisis.

The Global Fund is supporting efforts to build the Association's infrastructure through two different grants. An organizational development grant (US\$15,000) will help Dalia develop a website, build a database of donors and partners, and design a grantmaking program. It will also place critical emphasis on board development and an assessment of capacity-building needs. A tool box grant (US\$5,000) will assist in the creation of donor outreach materials. As it works to create these basic systems, the Association is investigating creative ways to jumpstart local philanthropic activism, combining traditional donor cultivation efforts with grassroots needs assessments and project development as well as the provision of pro bono technical assistance to community-based organizations.

## **Lambi Fund**

The Lambi Fund was founded in 1994 by Haitians, Haitian Americans and North Americans. Their mission is to assist the popular democratic movement in Haiti by providing financial resources, training and technical assistance to peasant-led community organizations promoting the social and economic empowerment of the Haitian people. The Lambi Fund makes grants and offers technical assistance to its rural grantee organizations. The Lambi Fund also conducts leadership training for rural grassroots leaders.

The Lambi Fund is demonstrating transparency and accountability in its own organization. It intends to demonstrate that Haitian peasant organizations can help to stabilize rural communities by improving economic conditions such as increasing availability of food and potable water, reducing soil erosion and establishing an overall improved environment. Two other focus areas for the Lambi Fund are improving gender equality and supporting the democratic process in rural communities.

Key challenges include "raising awareness and spreading the good news about Haiti when most messages are focused on bad news from Haiti." Past governmental corruption and unethical conduct on the part of some organizations have created a distrust of Haitian institutions.

The Lambi Fund collaborates with other local and international organizations working with peasant communities. They are developing a peer-to-peer exchange among peasant and women's organizations working on reforestation in Haiti and those involved



in the Green Belt movement in Kenya. In an attempt to further diversify its sources of funding, and hopefully to establish an endowment, the Lambi Fund plans to actively reach out to potential donors in the Haitian Diaspora with a US\$15,000 grant from the Lambi Fund. This effort will focus on creating networks of donors in Miami, New York, Montreal, and Washington, D.C.

### **Phuket Community Foundation**

The Phuket Community Foundation is a brand new institution. Its formal application for registration was approved in April 2007. The foundation emerged from community organizing efforts begun in 2005 by the Synergos Institute. The mission of the Foundation is

“To help maintain and improve the quality of life for everyone—regardless of their origins, their beliefs or their social or financial status—with particular emphasis on poverty alleviation; preserving the environment; education (of both children and adults); pasts and culture; preserving the islands architectural and historical heritage; improving public safety and boosting public health.”

Phuket is Thailand’s largest island, situated off the western shore of the mainland south of Bangkok in the Indian Ocean. Phuket is a diverse community, once having had a productive economy based on tin mining and then fishing. After the collapse of the price of tin in 1985 the tourist industry began to develop, but the tsunami of 2004 was a huge blow to the economy. Interestingly, over the years, Phuket has attracted a relatively large expatriate community, members of which decided to stay after vacationing on the island.

The foundation is being launched in two ways. Financial resources are being raised by a matching grant from The Van De Leer Foundation. The grant was a three-year grant that set numerical fundraising goals for the community foundation during the years 2006, 2007 and 2008. The grant changes the matching ratio from 3:1 the first year to 1:1 the second year and 1:3 the third year. Programmatically, the foundation is inviting local groups, both formal and informal, to submit ideas for funding in this first year. Thereafter grant-making will be more systematic, keeping needs and resources in mind.

The US\$15,000 grant from the Global Fund complements other monies aimed at basic organization development. At the core of the request is money to support both U.S. and Thai consultants. The consultants will provide information and training relevant to starting up the community foundation in areas such as: board development, social mapping, asset development, organizational sustainability, staff development, grant-making and progress reporting.

### **Mewat Foundation.**

The Mewat Foundation was developed in 2005 and formally launched in 2006. Critical in its formation was support from the Sampradaan Center for Philanthropy and the Mewat Sahitya Akademi, a cultural preservation organization. The Mewat Foundation is focused on the Mewat region, that combines parts of three districts in northwestern India—Rajasthan, Haryana and Utter Pradesh.

The Mewat region has been described as economically deprived but not poverty-stricken. It contains a mixture of castes and classes and linguistic identities. It embraces religious diversity as well. The Foundation is developing a sophisticated five-tiered membership structure based on the amount of donations. The categories are based in part on giving levels. A person can be an ordinary member for donating the equivalent of US\$1 and a voting member for donating the equivalent of US\$2,000.

The foundation's future work will also be reflected in the five working groups in its organizational structure. These groups include: Culture and literature, Education, livelihood and economic development, volunteer development, funds development and a support group supporting the trustees and working groups on routine multi-ethnic matters.

Because of its early stage of development, the Foundation is focused on its initial development. Such matters as: raising money, creating an effective organizational structure, engaging in studies for focusing a grant program and establishing guidelines on a pilot basis for inviting and making grants are its current areas of interest. Significantly, one of its hopes is to prepare a blueprint for Alwar in the year 2000. Alwar is the current name for Mewat.

The US\$15,000 grant that the Mewat Foundation received is intended to build the initial capacity of the Foundation. This involves activities such as recruiting individuals to fill out the many positions on the elaborate community involvement structure imagined in the grant. It will also support training and consultations to lay the groundwork of the organization. Publicity will also be covered through the grant as will the documents necessary to build capacity.

## **Community Foundation Tuzla**

Community Foundation Tuzla, located in Bosnia and Herzegovina, serves the municipality of Tuzla, which has a population of about 200,000. The community foundation was established in 2003 with support from Freudenberg Stiftung, a private German foundation. The foundation's name was changed from Community Foundation Simin Han to Community Foundation Tuzla in 2005.

Currently, Community Foundation Tuzla develops strategies and plans for addressing important community issues. Their strategies include: capacity-building trainings for youth and community empowerment, a small grant-making program, and a Youth Bank—youth grant-making initiative. Their small grant-making program supports initiatives and projects by informal groups and citizens' associations that motivate community members to become involved in community development efforts. Youth Bank (YB) started in 2004, and is a committee comprised of youth ages 14-26 that advises on grants to other young people in the area. They intend to serve as a model to other new community foundations in the Balkan region and as a leader and convenor in their own area.

Community Foundation Tuzla is currently the only promoter of community philanthropy in the region. As such, they requested a US\$15,000 organizational development grant from the Global Fund to conduct workshops with their board and staff on: governance, fund and asset management, grantmaking and evaluation, and donor relations and services. They expect to create a three-to-five-year asset development plan.

Raising resources locally has been difficult for this community foundation. This area does not have a history of local giving. Prior to the war it was the biggest industrial center in the country, but most of the chemical factories are now closed and many people are unemployed. Existing tax laws do not promote local giving. Legal entities may claim 0.5 percent of their revenue or gross income as a charitable contribution, but there is no such provision for individuals. “There is still a strong distrust and negative attitude toward the work of nonprofit organizations.”

## **Grants to Support Organizations**

While most of the Fund’s grants are given to community foundations, some grants have been awarded to organizations that support philanthropy and community foundation development in their regions. Some support organizations are the first community foundations to be developed in their regions. They take on the role of helping others get started. Others, like CEMEFI, are mature membership organizations designed to strengthen philanthropy in general. The Community Foundation Partnership, is a new support organization in a region that up until recently had an informal network of maturing community foundations.

### **CEMEFI**

Started in 1988, the Center for Mexican Philanthropy (CEMEFI) currently serves more than 600 members including nonprofit organizations (charities and foundations), businesses, corporate foundations, and individual donors. CEMEFI’s mission is to “foster and enhance the culture of philanthropy and social responsibility in Mexico and to strengthen the organized and active participation in society.”

In 1993, with the support of the C.S. Mott Foundation, CEMEFI introduced the concept of community foundations. Community foundations were viewed as valuable mechanisms for regional development and local mobilization of resources. CEMEFI has promoted community foundations and provided technical support, including supporting the development of a national affinity group for community foundations. Nearly 15 years later, 19 community foundations serve Mexico’s population of 100 million.

CEMEFI’s US\$5,000 grant from the Global Fund will allow them to translate into Spanish information about how to start and strengthen a community foundation, write about community foundation management and governance processes, include regulations for community foundations in Mexico’s legal and fiscal framework, and add specific lessons learned on Mexican community foundations’ experiences. They have also documented other relevant effective practices. CEMEFI received a subsequent grant for US\$30,000 to promote cross-sectorial alliance building for their community foundation affinity group members.

## **Community Foundation Partnership**

The concept of community foundations found fertile ground in Russia and the former Soviet Republics in the 1990s, and the sector is well on its way to maturity. As a reflection of this growth, support organizations have emerged to help foster collective learning and further promote the activities of community foundations. The Global Fund's organizational development grant to the Community Foundation Partnership (CFP) reflects its commitment to supporting the infrastructure of the community foundation sector.

The CFP has attracted an active membership with its range of networking activities and support services, and it currently represents 21 community foundations from Russia and Lithuania. A primary focus of the CFP is to develop a philanthropic infrastructure – seminars and training assist emerging community foundations, and CFP disseminates a variety of materials on best practices gleaned from the experiences of more established members and international philanthropic partners. While the community foundation sector that the CFP supports is maturing, there are still formidable challenges for emerging foundations. There is low awareness – even ambivalence – among the public of the potential for philanthropic activity, and Russian financial and legislative frameworks for philanthropy are still unstable. The corporate sector and governmental authorities are also largely unaware of the role of community foundations as professional philanthropic service providers.

The Global Fund is supporting the CFP's efforts to strengthen the community foundation sector with a US\$15,000 grant to facilitate its own organizational development. Creating a board of trustees will be the first step in attracting more individual donors and creating a more effective governance structure. The philosophy underlying CFP's approach is that the best way to attract donors is by eliciting their active participation: consultants hired through the Global Fund will assess how comparable boards work in other community foundations and assist CFP in inviting board members and involving them in CFP's work.

## **Next Steps**

The WINGS Fund for Community Foundations is in the process of refining its grants strategy and programs to be more responsive to the needs of community foundations in different regional contexts. Community foundation development in the areas supported by the Fund ranges from an emerging idea to mature community foundations already networked and poised for growth. Some regions have a thriving non-governmental sector; in other areas community foundations are playing a major role in establishing civil society. Legal incentives for giving vary as do local cultures and traditions of giving. Diverse strategies are needed to leverage and support the growth of local grantmaking and fund-raising organizations in the various regions. As a new entity itself the Fund is currently exploring its future as an independent organization, and is building its own capacity to do this work.

## **Summary of grants awarded 2006-2007 by region**

### **Sub Saharan Africa**

#### **Kenya Community Development Foundation – Kenya**

*\$5,500 grant for a peer visit for board and staff members to visit community foundations in the UK.*

#### **West Coast Community Foundation - South Africa**

*\$15,000 grant to strengthen board and management capacity to engage in local resource*

*\$10,000 grant for attendance at a UK conference and visit to two UK community foundations working on diversity issues mobilization.*

#### **Morogoro Municipality Community Foundation – Tanzania**

*\$4,445 learning and sharing grant for travel and accommodation costs for three Community Foundations practitioners from South Africa to Tanzania*

#### **Uthungulu – South Africa**

*\$12,400 grant for consultant support for needs assessment and strategic planning for Uthungulu Community Foundation*

#### **Community Development Foundation Western Cape – South Africa**

*\$15,000 grant for local consultant support in the areas of finance, human resource, marketing and organizational development for this emerging community foundation in the Western Cape*

### **Middle East and North Africa**

#### **Dalia Association – Palestine**

*\$15,000 organizational development grant to develop website, database, grantmaking program to this emerging community foundation, and \$5,000 to develop donor outreach materials*

### **South Asia**

#### **Mewat Community Foundation – India**

*\$15,000 organizational development grant to provide consultant support in the areas of capacity building, fund management, governance and community outreach.*

#### **Sampradaan Indian Centre for Philanthropy - India**

*\$15,000 grant to develop Sampradaan's capacities to serve as a support organization to emerging community foundations in India*

### **East Asia and Pacific**

#### **Phuket Community Foundation – Thailand**

*\$15,000 grant for travel for US consultant and fees and travel for Thai consultant to support this recently established community foundation*

**Latin America & Caribbean**

**Cemefi – Centro Mexicano para la Filantropia – Mexico**

*\$5,000 grant to develop a community foundation handbook for new and existing community foundations in Mexico.*

*\$30,000 to promote cross-sectoral alliance building among affinity group members*

**ICom - Instituto Comunitario Grande Florianopolis – Brazil**

*\$15,000 organizational development grant to support the strengthening of the organization's board and governance structure.*

*\$5,000 to develop a "toolbox" for Brazilian community foundations on asset development and social investment.*

*\$50,000 challenge grant over three years to support efforts to mobilize local resources for grantmaking.*

**Anguilla Community Foundation**

*\$32,500 endowment challenge grant.*

**National Community Foundation - St Lucia**

*\$5,000 grant to conduct evaluation of impact of National Community Foundation's work.*

**Instituto Rio – Brazil**

*\$15,000 organizational development grant to computerize the grantmaking systems.*

**Lambi Fund - Haiti**

*\$15,000 organizational development grant to reach out to potential donors in the Haitian diaspora.*

**Fundacion Comunitaria Oaxaca – Mexico**

*\$10,000 grant towards operating costs.*

## **Europe & Central Asia**

### **The Association for Community Relations (ARC) – Romania**

*\$25,200 grant for ARC to promote the development of community foundations, working with three initiatives in Romania.*

### **CF Pervouralsk – XXI – Russia**

*\$50,000 challenge grant to strengthen the community foundation's grantmaking capacity over three years.*

### **Chepelare Community Foundation – Bulgaria**

*\$42,850 grant to support the development of endowment-building strategies among 10 Bulgarian community foundations over one year.*

### **NITRA Community Foundation – Slovakia**

*\$41,000 challenge grant over three years to support Nitra's efforts to mobilize local resources for its grantmaking programs and endowments.*

### **REVIA-Small-Carpathian Community Foundation – Slovakia**

*\$50,000 challenge grant over three years to support endowment building efforts.*

### **TUSEV-Third Sector Foundation of Turkey – Turkey**

*\$5,000 grant to explore the potential for community foundation development in Turkey*

*\$5,000 grant to publicize conference outcomes.*

### **Community Foundation Tuzla - Bosnia-Herzegovina**

*\$15,000 grant for consultant support to develop the grantmaking, asset development capacities of the Community Foundation Tuzla.*

### **Samogitia Community Foundation - Lithuania**

*\$15,000 grant to Samogitia Community Foundation to serve as support organization to develop capacities of five other community foundations in Lithuania.*

### **City Charitable Fund Development - Rubtsovsk, Russia**

*\$50,000 challenge grant for grantmaking, endowment fund and operations.*

### **Community Foundation Kaliningrad - Russia**

*\$15,000 grant to develop a strategy to develop a donor base in Germany and locally in Kaliningrad.*

### **Community Foundation Partnership, Russia**

*\$15,000 grant to develop the Board of this newly registered association of Russian community foundations.*

### **Penza Community Foundation Civil Unity, Russia**

*\$3,650 grant for peer visit to Togliatti Community Foundation.*

### **Togliatti Community Foundation, Russia**

*\$30,000 grant for Togliatti Community Foundation to play a supporting role in strengthening the capacities of four community foundations in Samara Oblast.*

**Stara Zagora – Bulgaria**

*\$15,000 grant to support development of Stara Zagora’s local donor base, particularly among corporate sector.*

**Tyumen Community Foundation – Russia**

*\$4,350 grant for a peer visit for five members of Tyumen Community Foundation to the Academy for Development of Philanthropy, Poland (ADPP)*

*\$11,400 grant for consultant visit to Tyumen Community Foundation from ADPP to develop its work on building social networks, communication strategies and donor development*

**Penza Community Foundation Civil Unity – Russia**

*\$35,000 Challenge grant for grantmaking and endowment*

**Nitra Community Foundation – Slovakia**

*\$5,000 grant to develop the Board of Nitra Community Foundation through training and visit to a Czech community foundation*

**Ukrainian Grantmakers Forum – Ukraine**

*\$15,000 grant to carry out survey of existing initiatives, organizing networking and training activities to promote Community Foundation development in Ukraine*

**Conference Attendance Grants**

The WINGS Fund for Community Foundations awarded a number of grants totaling \$49,705 for existing grantees to attend the Council on Foundations (COF) Conference in San Francisco in September 2007 and the Community Foundation Network Conference in Liverpool in September 2007.

**Community Foundation (COF) Conference, San Francisco US:**

*Instituto Comunitario Grande Florianopolis ICOM, Brazil*

*Sampradaan Indian Centre for Philanthropy, India*

*Mewat Foundation (Trust), India*

*Kenya Community Development Fund KCDF, Kenya*

*Dalia Association, Palestine*

*Community Foundation Partnership, Russia*

*Mwanza City Community Foundation, Tanzania*

*Kinondoni Community Foundation, Tanzania*



**Community Foundation Network Conference, Liverpool UK:**

*Tuzla Community Foundation, Bosnia*

*Dalia Association, Palestine*

*City Charitable Fund Development, Russia*

*CF Pervouralsk XXI, Russia*

*Togliatti Community Foundation, Russia*

*Penza Community Foundation Civil unity, Russia*

*Community Foundation Kalinigrad, Russia*

*Nitra Community Foundation, Slovakia*

*Revia Community Foundation, Slovakia*

*Morogoro Municipality Community Foundation, Tanzania*

*Arusha Municipal Community Foundation, Tanzania*

*Tanzania Social Action Trust Fund, Tanzania*

*Third Sector Foundation of Turkey TUSEV, Turkey*